MINUTES

The Maggie L. Walker Governor's School for Government & International Studies Executive School Board Meeting 1000 N. Lombardy St., Richmond, VA

Thursday, September 21, 2023

9:04 a.m.

I. Call to Order

Kenneth Pritchett, Chair of the Maggie L. Walker Governor's School Regional Board, gaveled the meeting to order.

II. Moment of Silence

The Chair called for a moment of silence.

III. Pledge of Allegiance

The Executive School Board and visitors stood and recited the pledge of allegiance.

IV. Introductions

Each member present is listed in alphabetical order by the locality:

Mr. John Wright, *School Board*, Goochland County Public Schools
Ms. Michelle 'Micky' Ogburn, *School Board*, Henrico County Public Schools
Ms. Sarah G. Barber, *School Board*, New Kent Public Schools
Mr. Kenneth Pritchett, *School Board*, Petersburg Public Schools
Dr. Brian Nichols, **Superintendent**, New Kent Public Schools
Dr. Michael Cromartie, **Superintendent**, Goochland County Public Schools
Dr. Robert Lowerre, **Director**, Maggie L. Walker Governor's School
Ms. Barbara Marshall, **Clerk**, Maggie L. Walker Governor's School

Not in Attendance:

Ms. Harwood Hall, School Board, King & Queen Public Schools

Not Required to be in Attendance:

Ms. Martha Harris, *School Board*, Charles City Public Schools
Mr. Steven Neece, *School Board*, Colonial Heights Public Schools
Ms. Mary Benjamin, School Board, Dinwiddie Public Schools
Ms. Debbie Bailey, *School Board*, Chesterfield County Public Schools
Mr. Bob May, *School Board*, Hanover County Public Schools
Ms. Linda Hyslop, *School Board*, Hopewell Public Schools
Ms. Valarie Ayers, *School Board*, Powhatan County Public Schools
Mr. Cecil Smith, *School Board*, Prince George Public Schools
Ms. Mariah White, *School Board*, Richmond Public Schools
Dr. Dalphine Joppy, Superintendent, Charles City Public Schools

Dr. Merv Daugherty, Superintendent, Chesterfield County Public Schools
Ms. Haidee Napier, Superintendent, Colonial Heights Public Schools
Dr. Kari Weston, Superintendent, Dinwiddie Public Schools
Dr. Amy Cashwell, Superintendent, Henrico County Public Schools
Dr. Michael Gill, Superintendent, Hanover County Public Schools
Dr. Melody Hackney, Superintendent, Hopewell Public Schools
Dr. Carol Carter, Superintendent, King & Queen Public Schools
Dr. Tamara Sterling, Superintendent, Petersburg Public Schools
Dr. Beth Teigen, Superintendent, Prince George Public Schools
Mr. Jason Kamras, Superintendent, Richmond Public Schools

Also present:

Dr. Michael 'Max' Smith and Dr. Lisa Williams (late arrival)– MLWGS Administration Wendy DeGroat – MLWGS Staff

V. a. Approval for Henrico Board Member to Participate Remotely

Policy No. 1020 - Electronic Participation in Meetings from a Remote Location

- I. Quorum Physically Assembled
- A. The Regional School Board may conduct any meeting wherein the public business is discussed or transacted through electronic communication means if 1) on or before the day of a meeting, a member of the Regional School Board notifies the chair that such member is unable to attend the meeting due to a temporary or permanent disability or other medical condition that prevents the member's physical attendance or that such member is unable to attend the meeting due to a personal matter and identifies with specificity the nature of the personal matter; and 2) the Regional School Board approves the member's participation by a majority vote of the members present at the primary or central meeting location.

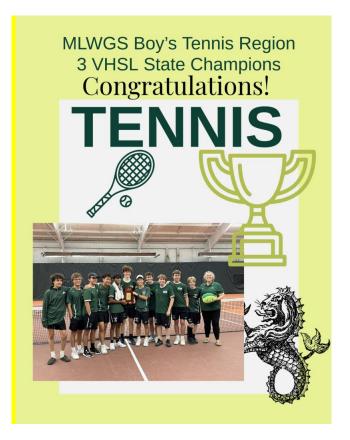
No action was needed, and there were no requests for remote participation.

V. b. Approval of Agenda

On a motion by Micky Ogburn, seconded by John Wright, the agenda for this meeting was unanimously approved on a voice vote.

VI. Approval of Minutes

On a motion by John Wright, seconded by Sarah Barber, the minutes of the regular meeting of August 17, 2023, were unanimously approved on a voice vote.



Coach Jennifer Todd, the Science Department chair, and players were on hand for recognition of their spring 2023 State championship titles. Bolded names indicate team members on hand for this meeting.

Members of the boy's State Championship team: **Alex Percey** ('24-Henrico), **Ethan Choe** ('24-Goochland), Akshay Pappu ('23), Carson Wang ('23), Christian Walsh ('23), Peter Yanovitch ('26-Chesterfield), Franklin Heyming ('24-Richmond), Ryan Marks ('23), Davis Voelzke ('25-Henrico), Rowan Mueller ('24-Chesterfield), Colston Wisotzki ('25-Richmond), James Bae ('26-Henrico), Henry Walworth ('24-Hanover) and Saket Sambaraju ('26-Henrico). The was coached by Jennifer Todd.



Members of the **undefeated** girl's State Championship team: Anusha Algappan ('25-Hanover), Sunjana Finn ('26-Henrico), Dorothy Heyming ('26-Richmond), Katerine Hollister ('23), Anna Kim ('25-Chesterfield), **Sivani Nemani** ('24-Henrico), **Anna Newell** ('24-Henrico), Naadia Rashid ('23), Martina Ribera ('25-Chesterfield), Sophia Schaffernoth ('26-Henrico), **Aashka Shah** ('24-Henrico), **Wavery Tang** ('24-Chesterfield), **Sruthi Vegunta** ('24-Henrico), and Ella Wiatt ('26-Goochland). The team was coached by Hillary Gawne, Science Department faculty member.

Coach Todd's remarks included that the team members present today were all seniors and stated this would be their last opportunity to be recognized by the school board. She also highlighted that the girl's team was undefeated and was undoubtedly the best team in the greater Richmond area and possibly the best team in the state, but Virginia doesn't play a tournament of champions.

VIII. Public Comments

The Public Information Period shall not exceed thirty (30) minutes. Each speaker will be allotted three (3) minutes to make his/her comments. Individuals representing groups will be allotted five (5) minutes.

No comments were received or presented.

IX. Consent

On a motion by John Wright, seconded by Sarah Barber, the following consent items were unanimously approved as a slate on a voice vote: September 2023 personnel actions, fiscal status reports of August 31, 2023, and the donations report of August 31, 2023.

X. Action Items

None.

XI. Director's Report

A. Verbal Updates

- **Middle School information visits** have begun, virtual and in-person options are available to divisions.
- **College Recruitment visits** have begun for this cycle and will run through the fall. College recruiters visit MLWGS for personal meetings with interested students.
- Security Corner: Senior off-campus lunch began September 8, available to students each Friday throughout the year who have completed off-campus lunch forms.
- **Counseling Graduate Student:** This fall our school is hosting a graduate student in the field of school counseling. Mr. Tristan Clodfelter will be partnering with MLWGS counselors and social worker Erin Ortiz during the first semester on Wednesdays, Thursdays, and Fridays. Before providing ongoing individual counseling or facilitating groups, a permission form will be sent home for parent approval. Mr. Clodfelter will participate in classroom guidance or meetings related to the day-to-day activities of the Counseling Office.
- After-school tutoring and testing labs are open and run Monday-Thursday weekly until 5 p.m. until the end of the academic year.
- The first **Spirit Week** of the year will take place the week of October 9th, 2023. Each day will have a certain theme, and each of the four classes will compete with one another throughout the week dressing up for each theme and competing in various events.
- The facility update was verbally presented by the director which led to a lengthy discussion.

Dr. Lowerre mentioned that while the current climate in the board meeting room was comfortable; however, a few weeks ago, when we had a heatwave, we faced a major issue with our rooftop units. Four to five units were either out of order or in a state of disrepair. Consequently, some classrooms in certain parts of the building recorded temperatures as high as 86 degrees, making them unbearable for teachers and students. As a result, classes had to be relocated to other areas of the building. The power outage that happened during the back-to-school night on Thursday worsened the situation, making it even more challenging. We even considered closing the school due to the severity of the situation.

The problem as stated by Dr. Lowerre is the HVAC system (units) are twenty-five years old now and repair parts are hard to come by. He added, that we received excellent help from Dominion Service Company who worked several hours getting our units back online. They patched them up and we are running now but it is still a situation where we continue to put bandaids on the equipment. Dr. Lowerre commended the faculty and staff for coping and managing during a miserable situation but their morale was low because of it.

According to the director, difficult decisions will need to be made during the upcoming budget season due to facility needs and disparities in staff salary compensation between MLWGS and other divisions. Unfortunately, much of the budget is already allocated, leaving little room for adjustments. Healthcare costs have risen significantly over the last seven years, making it necessary to seek relief in State funding and adjust tuition rates for divisions. Without making changes, the current situation is unsustainable and could result in faculty leaving MLWGS.

During the October meeting, the director promised to provide initial estimates of the required budget. This information will help board members to report back to their respective boards. Additionally, the director shared that there is approximately \$1.4 million in reserve with the City of Richmond. However, this amount is pending the awaited audits of FY19-FY21, which the director expects to be presented at either the October or November meetings. The auditor is currently trying to track down some paperwork related to a line item of salaries from 2 to 3 years ago. Dr. Lowerre suggested that we may have to move some funds from the reserve to begin the process of replacing an HVAC unit. These units cost approximately \$190,000 per unit for 20 tons. As we replace a unit, we can reuse its parts on the older existing units as needed. However, if we decide to replace a unit today, it will take at least eight months to receive and install the new unit.

When Ms. Ogburn inquired about past equipment malfunctions, the director replied that the current situation was unprecedented. He explained that the system's programming was designed to shut down at high temperatures to avoid complete destruction, but this caused issues for multiple units during the recent heat wave.

Ms. Barber inquired about the school's maintenance plan for aging equipment. Dr. Smith responded by mentioning that a capital improvement plan was approved by the board five years ago, but unfortunately, it remains unfunded. In response to Ms. Ogburn's earlier question, Dr. Smith explained that repairs are typically funded through the operating budget, which amounts to approximately \$80,000-\$120,000 per year for maintenance. He also explained that the recent equipment failures during a particularly hot spell were not uncommon, and during such failures, the remaining units have to work harder to compensate for the down units. However, this compensation can sometimes cause the other units to fail as well, resulting in a chain reaction.

Ms. Ogburn gave an example of how a neighborhood uses a special assessment to make an improvement, where everyone pays a proportional amount. Is this a solution worth considering to solve the current issue? Mr. Wright's opinion on the suggestion is that a special assessment is something that would need to be carefully considered. Having a special assessment over a period of years would make it harder to convince people in his division to support compared to a one-time assessment. People may be skeptical that it would ever be reduced or eliminated. Once it's included in the budget on an annual basis, it becomes a burden for the local division and becomes difficult to manage. Therefore, he thinks a one-time assessment would be more feasible. However, he understands Ms. Ogburn's suggestion. Based on his experience in replacing 10-12 units each year, there would be a large deposit of around 50% required with a lead time of approximately 28-38 weeks. Although there may be other brands with a quicker turnaround, technicians may not be familiar with them. Due to the long lead time, it's important to find stop-gap solutions so that complete failure can be avoided. He suggested using small room units if necessary during the long lead time.

During the conversation, Mr. Wright asked if we were having any problems with the heating system. Dr. Smith replied that there have been fewer issues but we still run into problems due to our use of a variable air volume (VAV) system. Essentially, each room's airflow passes over a system of heated coils, similar to a toaster. The issue arises when parts for the VAV system are needed, as they are becoming increasingly difficult to find due to the system's age. We can no longer purchase coils individually, as we have to buy the entire unit which is quite expensive. Mr. Wright acknowledged that this is a unique issue and suggested that we look into budgeting and other possible solutions to get us on the right path.

Dr. Lowerre shared his thoughts, referring back to Dr. Smith's previous statements. He mentioned that Maggie Walker's capital improvement plan is only funded through the operating budget, while other divisions have plans that are funded through sources like meal taxes. As a regional school, we are part of your district, and your children's test scores and daily membership affect your divisions. However, it seems that some people forget this, as shown when only one division (Richmond) appropriated a portion of the federal COVID funds received for Maggie Walker. Over the last seven years, when advocating with the State (including secretaries, delegates, and top DOE people who used to be on this board and understand the issue), the director consistently received the response that State funds are sent to the localities based on memberships, and we should be receiving a share from them, but we are not. Although the amount of money we need to fix our problems is relatively small compared to schools around us with renovations or new buildings, it is a viable and fixable solution if we have the support of your local boards and supervisors, proportionally to the number of students here. Dr. Lowerre believes our board members can convey this point to their boards so we can get our salaries in line or fix building issues because these are your kids, not just our problems. If we can shift our way of thinking, some of those other issues will be easier to address. Dr. Lowerre also expressed concern about some board members retiring and losing their institutional knowledge and would like to get some actions rolling soon.

Ms. Ogburn suggested organizing an informational session for each appropriating board, with important stakeholders in attendance (such as directors, assistant directors, local board members, and superintendents), to discuss the needs of the program. Mr. Wright agreed with the idea and suggested that the language to be used should be inclusive of partner divisions, as everyone is responsible for outcomes. Mr. Pritchett also approved of the suggestion. Ms. Ogburn mentioned that regional programs don't get enough attention from the appropriating boards. Dr. Lowerre suggested involving students in local advocacy because they humanize the program while delivering a positive message.

Concluding the discussion, Ms. Barber shared that her division covers the tuition fees for Maggie Walker from their operating budget and not their capital improvement fund. Dr. Lowerre suggested presenting two targets, one for operating expenses (tuition) and the other for capital improvement, which would allow for the possibility of using a portion of the local capital improvement funds for repairs. This was seen as an ideal situation. Ms. Ogburn supported the idea and Mr. Wright added that it would be a good way to present the information to the board of supervisors and help them understand. He also suggested making this a recurring goal every year.

B. Coming Events

September 21, 2023, through October 19, 2023, Coming Events

Thursday, September 21 st	Executive School Board Meeting, 9:00 am, MLWGS Room
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Friday, September 22 nd	Senior Seminar Class Field Trip, Canoe Trip on the James					
Thoug, September 22	River					
Monday, September 25 th	Holiday - CLOSED					
Thursday, September 28 th	College Regional Admissions Event for UGA and Georgia					
	Tech, 6:00 pm, MLWGS Auditorium					
	St. Mary's HS Fair, 6:00 pm					
Friday, September 29 th	VACEG Meeting, VA Dept. of Education, 8:00 am – 3:00 pm,					
	Rm 153					
	Hispanic Heritage Musical Program (Assembly) 12:20 pm,					
	Auditorium					
Monday, October 2 nd	Chesterfield School Fair at Clover Hill HS, 6:30 pm					
Thursday, October 5 th	Finance Committee Meeting, 8:30 am, Virtual					
	Chesterfield School Fair at Meadowbrook HS, 6:30 pm					
Friday, October 6 th	Staff Flu Shots, 11:30 am – 1:00 pm, Clinic					
	Orchestra and Chorus Fall Concerts, 7:00 pm, Auditorium					
Monday, October 9 th	Powhatan MS Visit, 5:00 pm					
	Henrico VIRTUAL High School Fair, 5:00 pm					
Tuesday, October 10 th	Planning Committee Meeting, 10:00 am, Room 153					
Friday, October 13th	Field Day for students, 12:30 pm – 3:10 pm					
	Fall Band Concert, 7:00 pm, Auditorium					
Saturday, October 14 th	Mech Tech Dragons (Robotics) Sponsored STEM Day for					
	Middle Schoolers, 9:00 am, MLWGS					
	Homecoming Dance, 7:00 pm, MLWGS					
Tuesday, October 17 th	End of Q1					
Thursday, October 19 th	Regional School Board Meeting, 9:00 am, MLWGS Room					
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	Hopewell HS Fair at Carter Woodson MS, time TDB					

C. 2024-2025 Division Enrollment Planning

As MLWGS begins the planning process for the next school term as directed by policy adopted May 18, 2000, amended December 18, 2014, December 17, 2015, and October 15, 2020, it annually seeks this slot commitment statement from participating divisions.

Letters will be provided for participating school divisions at the October meeting for their 2024-2025 student enrollment commitment. Note that each letter should be executed by the division superintendent and school board member and returned to MLWGS by December 1, 2023.

D. School Advisory Council (SAC) 2023-24 Membership

Membership notice of the 2023-24 School Advisory Council may consist of parents, staff, and students of MLWGS, corporate and community members, higher education representatives, school administrators, and gifted program specialists. This notice is provided for board information at this time and will be resubmitted in January for approval at the reorganization meeting. SAC is the only board committee that coincides with the academic year and not the calendar year.

2023-2024 SAC MEMBERS

- · Julie Solomon, Chesterfield, Chair
- Bethany Brady Spalding, PTSA, Vice-Chair
- Dr. Christine Anderson, faculty, Secretary
- Sam Ulmschneider faculty, Historian
- Jill Bowman, Chesterfield, PTSA
- Afrikka Ennis, Chesterfield, PTSA
- Laura McCoy, Henrico, PTSA
- Ed Coleman, faculty liason
- Joy Cobb, faculty
- TBD, Junior Representative
- TBD, Junior Representative
- Isabella Kenney, Senior Rep
- Imran Aly Rassiwalla, Senior Rep
- Karen Smith-Will, director's appointee (Hanover)
- Dr. Lisa Williams, administration, director's appointee
- Matthew Carter, alumni, director's appointee
- Lynn Pleveich, Richmond, Planning Committee

Added the week of September 18th, Hillary Gawne, faculty

E. New Student Club Proposal 2023-24

Provided for board information: the following was vetted by Paige Hawkins, AD, and operating as a new club this year:

Club Name	Sponsor	Stipend	
Portrait Magazine Club	Kara Love	4 hrs. Comp Time	

Community Purpose and Goal:

Maggie Walker is a diverse and engaged school. We celebrate this diversity and engagement through student publications at Maggie Walker, from capturing incredible sports moments and writing opinion columns on the Jabberwock to fashion and design on Fringe. However, after binging TV shows, watching movies on HBO, and listening to new albums over quarantine, we found an opportunity while relating to many classmates. Everyone loves pop culture and has their own opinions on it. Was Spider-Man: No Way Home worth the watch? Where is the best coffee shop near Maggie Walker? What did you think of the new Euphoria episode? These questions are left unanswered and unpublished.

Through creating a new, engaging Maggie Walker publication, we believe that everyone can come together discussing movies, TV shows, local restaurants, and music to bring Maggie Walker's diversity to life.

XII. Unfinished Business

Strategic Plan update – the matrix provided to the RSB is located at the end of these minutes.

The director advised there have been a few updates since August and advised members to read the document. Dr. Lowerre advised that next fall we should start working on developing a new strategic plan and noted that areas in the current plan where we have not made a lot of progress (at the bottom of the report) are items dealing with capital improvement.

XIII. Materials for Board Review and/or Discussion

a. Policy and Regulation Proposals (*First Read-Resubmitted from August as Placeholder*)

The following are re-submitted (first submitted in August) to the Regional School Board for first read and review.

Policy #		Name	New/Amended	Actions
Final	RL	Foundations		
		School Board		
		Governance		
	<u>1000</u>	School Board Powers and Duties	Amended	Reflects amended Code: 1) specialized support positions, 2) back-to- school nights, 3) SNAP information and free and reduced meals application, changes the amount of notice required before public hearings (this bullet may not apply to MW- committee review). SNAP use forms must be updated annually. Also includes legal reference updates
	<u>1001</u>	Conflict of Interests and Disclosure of Economic Interests	Amended	COIA training update Also speaks to provisions regarding gifts from foreign dignitaries.
	<u>1005</u>	School Board Member In-Service Activities	NEW	Amended Code but highly edited to read that activity will occur in the home division
	<u>1012</u>	School Board Committees	Amended	Superintendents, finance and planning committees are listed in the constitution so removing from this policy. Policy and cross-references updated.
	<u>1012.a</u>	Advisory Committees to the School Board	Amended	Updates cross-references.
	<u>1012.b</u>	Policy Steering Committee	Amended	Updated to align with new policy 1020.1

<u>1012.c</u>	Finance Committee	NEW	Created to compliment new policy 1020.1
<u>1012.d</u>	Wellness Committee	NEW	Created to compliment new policy 1020.1
<u>1013</u>	Notification of Meetings	Amended	Update cross-references.
<u>1019</u>	Minutes	Amended	Update cross-references.
1020	Electronic Participation in Regional School Board Meetings from Remote Locations	Amended	Policy title updated. Cross references updated.
<u>1020.1</u>	Electronic Participation in Committee Meetings from Remote Locations	NEW	The committee consensus was to apply this policy to SAC and Wellness only as an advisory. Other committees are stipulated in the school constitution.
<u>1022</u>	Regular Board Meetings	Amended	Update cross-references.
1025	Voting Method	Amended	Update cross-references
1030	Admission of Students	Reviewed – no change	Updates do not apply to MW. Policy reviewed but not changed.
<u>1033</u>	Admission of Homeless Students	Reviewed – no change	Does not apply to MLWGS, this section not added to policy. Va code was amended to expand the definition of homeless to include students impacted by domestic violence
	Administration		
2006	Appointment and Term of the Director	Amended	Legal references update. Do we consider the 3 paragraphs related to BOE appointing a director if the RSB cannot?
2007	Qualifications and Duties for the Director	Amended	Code of Va updated regarding critical shortage areas. Must designate a school safety official.
2018	Communicable Diseases	Amended	Updated Code. Cross and legal references are also updated.
2020	School Crisis, Emergency Management and Medical Emergency Response Plan	Amended	Updated code - the director must designate a school safety official and provide information to VCSCS. Cross-reference update.

2022	Throat Assassment	Amondad	Doquinas now threat
2023	Threat Assessment Teams	Amended	Requires new threat assessment team members to get training. All members must get refresher training every
			three years.
2050	Distribution of	Amended	Cross-references updated. Policy and cross-references
2030	Information/Materials	Amenueu	updated.
<u>2050-R</u>	Regulation for the	Reviewed	Reviewed with no updates.
	Distribution of		
	Information Materials		
	to Students and Staff		
<u>2065</u> /3045	Acceptable Computer System Use	Amended	Reflects enactment of new code. Restricts applications that can be accessed or downloaded to include TikTok and WeChat.
<u>2065-R</u>	Technology Use Guidelines	Amended	Includes new restrictions related to applications in Guidelines
	Instruction		
<u>3003.1</u>	The Virginia Assessment Program and Graduation Requirements	Amended	Enacted code of VA with special rules for students whose parents must move due to orders under Titles 22 or 50 of the US Code. Requires (if it applies to MW) waiving specific courses required for graduation.
<u>3003.8</u> Web link	Off-Site Instruction and Virtual Courses	DELETE	This is a duplicate of Policy 3031
3009	Testing Programs	Amended	Amendment to VA Code. Parents, teachers and school leaders are provided with SOL assessment results as soon as practicable.
3016	Advanced Placement Classes	Reviewed	Reviewed by the VSBA but not revised. Requires regulation.
<u>3016-R</u>	Guidelines Pertaining to Honors or Advanced Placement Courses	NEW	Similar to CCPS #P7-08- 005-R
3018	Acceleration	Reviewed	Reviewed by the VSBA but not revised. Requires regulation.

<u>3018-R</u>	Acceleration Grading	NEW	This is a blend of CCPS
	6		and Henrico Regulation
<u>3030</u>	Home Instruction	Amended	Updated code. Cross- reference added.
3031	Off-Site Instruction and Virtual Courses	Amended	Title change. Amended title and content for Virtual Course. Neither Henrico or CCPS have this policy. CCPS has Alternative Instructional Options #3050. Also looked at Goochland. This policy requires
			regulation. See 3031-R
<u>3031-R</u>	Regulation: Selection, Implementation and Evaluation of Instructional Methods	NEW	Developed from CCPS
<u>3045</u> /2065	Acceptable Computer System Use	Amended	Reflects enactment of new code. Restricts applications that can be accessed or downloaded to include TikTok and WeChat.
<u>3045-R</u>	Technology Use Guidelines	Amended	Includes new restrictions related to applications in Guidelines
	Student Services		
4009	Drugs in School	Amended	Policy revised to reflect content of legal references.
4020	Student Immunizations	Amended	Amended Code. Changes language from nurse practitioner to advanced practice registered nurse.
4075	Student Wellness	Amended	Personnel title changes in policy
<u>4077</u> /5091/6009.1	Tobacco Products and Nicotine Vapor Products	Amended	Cross references updated.
<u>4077-R</u>	Regulation on Tobacco Products and Nicotine Vapor Products	Amended	Cross references updated.
4095	Administering Medicines to Students	Amended	Amended Code of VA. Requires a regulation.
<u>4095-P</u>	Procedures for the Administration of Medicines to Students	Amended	Minor grammatical corrections
	Human Resources		

5000.2	Ctoff II a 14h	Amondad	Amondod Codo, Changes
<u>5000.3</u>	Staff Health	Amended	Amended Code. Changes
			wording of nurse
			practitioner to advanced
			practice registered nurse.
<u>5004</u>	Professional Staff	Amended	Amended Code. The
			director can request the
			BOE to extend a teacher's
			3-year provisional license
			accompanied by
			satisfactory performance
			evaluations for each year
			that the teacher was
			employed.
<u>5016</u>	Supplemental Pay	Amended	This is identical to 7034
	~~~FF		which was updated and
			approved in April 2023.
			VSBA reviewed but not
			revised.
5016.3	Gifted Endorsement	NEW	Codifing in policy from
3010.3	Stipend Add-on		employment contracts
5030	Professional Staff	Amended	Updated Code. Addresses
<u>5030</u>		Amenueu	training on management
	Development		of student conduct and
			secure test violations.
			Training must be from a
			list provided by DOE or an
			alternative. Teachers can't
			be required to get this
			training more than once
			every 5 years.
			Each school board must
			report to the BOE & Gen
			Assembly by Oct 1, 2023
			on the frequency with
			which each teacher
			participates in required
			training.
<u>5065-R1</u>	Sick Leave	Amended/Not	Committee should consider
		by VSBA	language to address what
			happens when one moves
			from f/t to p/t on sick
			leave.
			2 categories of $p/t=.5>$ and
			<.5.
			Under Item C - #11 doesn't
			apply anymore since front-
			loaded time.
			Under Item C-#1 pro-rated
			statement for those hired

			mid-year. C-#III-IV – delete. D – delete. Add a statement of accepting transferred sick
			leave for p/t? ALSO, discuss freezing
			sick-leave buy-out rate
			which is based on the sub
50(5 D10 2		NIEXX	rate.
<u>5065-R10.2</u>	Unpaid Leave for Living Organ Donors	NEW	SB 1086 Organ Donation leave. Requires all
	Living organ Donors		employers of more than 50
			employees to give up to 60
			days of unpaid leave for
			organ donation leave per
5074		A 1 1	calendar year
<u>5074</u>	Effect of Criminal Conviction or Founded Complaint of Child Abuse or Neglect	Amended	Amended Code. List of offenses expanded to include sexual molestation physical or sexual abuse or rape of a child.
<u>5091</u> /4077/6009.1	Tobacco Products and Nicotine Vapor Products	Amended	Cross references updated.
<u>5091-R</u>	Regulation on Tobacco Products and Nicotine Vapor Products	Amended	No changes made.
5100	Substitute Teachers	Amended	<b>Title Change</b> . Policy updated to reflect Acts 2023. Legal and cross- references updated.
	Community		
	Relations		
<u>6000.1</u>	Rights and Responsibilities	Amended	FOIA requires that the information in this Exhibit is made available to the public on request and that a link to the information is posted on homepage of the School Board's website (Specifically on Home Page)
<u>6009.1</u> /4077/5091	Tobacco Products and Nicotine Vapor Products	Amended	Cross references updated.
<u>6009.1-R</u>	Regulation on Tobacco Products and	Amended	No changes made.

		Nicotine Vapor		
		Products		
		Finance &		
		Operations		
	<u>7003</u>	Annual Budget	Amended	Updated code, changes
				public notice from ten to
				seven days.
	<u>7006</u>	Food Services	Amended	Amended Code but may
				not apply to MW. Speaks
				to online forms for the
				National School Lunch
				Program -does not apply to
				MLWGS. Cross references
	7006 D	MLWGS Meal Credit	Amended	updated.
	<u>7006-R</u>		Amenueu	Reviewed with only
		Program		grammatical changes. New application form is
				included.
	7013	Commercial,	Amended	Amended Code to include
	1010	Promotional and	1 millionada	solicitation of listed
		Corporate		offenses.
		Sponsorships and		
		Partnerships		
	<u>7014.1</u>	Purchasing	Amended	Updated code. Cross
		Procedures		references are also
				updated.
		Student Conduct		
	8002	Student Conduct	Amended	Amended Code of VA
				regarding notification of
				bullying allegations and
				notification by the director
				when conduct is likely to
<b>├</b> ── <b>├</b> ─	8002.2	Standards of Student	Amended	result in suspension Updates to match student
	<u>8002.2</u>	Conduct Violations	Amenueu	handbook pgs 34-43
		and Consequences		nanuoook pgs 54-45
	8003	Compulsory	Amended	Legal references updated.
	0005	Attendance	/ mended	The director is required to
		- Internative		create of list of children
				who are not enrolled or
				exempt from school
				attendance. After
				committee review, this
				section may be eliminated.
	<u>8090</u>	Student	Amended	Amended Code of VA,
		Suspension/Expulsion		minor language change.
	<u>8090-P</u>	Procedure for Student	Amended	Minor grammatical
		Suspension/Expulsion		changes.

A request for approval of policy and procedure updates will be requested at the board's October meeting.

## b. International Trip Proposal – Kerry Sheppard, London April 2-April 9, 2024 (First Read)

This will be a trip arranged for the Senior Seminar course entitled "The Evolution of London" that will experience London and Windsor.

Students will be able to augment their knowledge of the development of London over time. This will be accomplished via visiting key sites, museums, and guest lecturers.

A maximum number of students = 10.

The chaperones are Kerry Sheppard (English), and TBD.

Estimate per Student Cost: \$2,000 (approximately) with an additional subsidy for each student from the GS Foundation.

A request for approval of this trip proposal to London, 2024, will be requested at the board's October meeting.

#### c. International Trip Proposal – Nakita Lee, London, Paris, Madrid June-July 2024 (First Read)

Purpose: To enhance students' understanding of, and engagement with, diversity, equity, inclusion, and belonging, all of which align with the goals of our school's strategic plan. The various sites and cities coincide with both cycles of Global Studies and will provide students with experiential learning in addition to the depth of information learned in their classes. The trip is not limited to historic sites but will also include dialogue with tour guides and engagement with the community to gain deeper insight into the local culture and build a broader network. A maximum number of students = 24-29

Additional chaperones: Joy Cobb, Dr. Lisa Williams, and Robinette Cross

#### **Activities in London:**

Students will be able to experience an Afro-Caribbean cultural hub that embodies both change and continuity as well as visit Black Cultural Archives and the Sugar Slavery Tour.

## **Activities in Paris:**

Students will participate in a Black Paris-themed walking tour with a visit to Little Africa, a neighborhood with African markets.

#### **Activities in Madrid:**

Students will be able to participate in activities and tours to understand the impact of Moorish, Muslim, Jewish, and Christian influences in Madrid and Toledo.

Estimate Per Student Cost: \$5,629 (approximately) but students will be conducting multiple fundraisers to offset the costs.

A request for approval of this trip proposal to London, Paris, and Madrid in 2024, will be requested at the board's October meeting.

#### d. International Trip Proposal – Ruth Bradner, Costa Rica March 29-April 4, 2024 (First Read)

The immersion of students in the Spanish language and culture of Central America will enable them to become more proficient linguistically and understand the richness of diverse cultures. In addition, students will make meaningful connections based on knowledge from their science classes.

The eight-day educational trip will provide students the unique opportunity to explore and observe different ecosystems and conversation efforts in four provinces in Costa Rica. The areas to be visited are Guanacaste, Arenal, Sarapiqui, and San José. The tour includes participation in cultural activities (cuisine lessons, speaking with locals, interacting with students at a high school, making crafts, etc.) and visits to rainforests, sustainable farms, local markets, thermal springs, lakes, rivers, and a pineapple plantation.

Number of students = 6-18.

Additional chaperones TBD.

Estimate per Student Cost: \$3,889 (approximately).

A request for approval of this trip proposal to Costa Rica in 2024, will be requested at the board's October meeting.

#### e. International Trip Proposal – Dan Brown, Ireland March 28-April 4, 2024 (First Read)

This will be a trip arranged for AP Comparative Government.

Purpose: A six-night trip to Dublin, Ireland, and Belfast, Northern Ireland. The emphasis will be on key themes of AP Comparative Government including the functioning of Parliamentary Governments, Coordination between supranational organizations (European Union) with nonmember Nations (United Kingdom), as well as the theme of Political Cleavages as represented in Northern Ireland "Troubles". The trip will include not only visiting historic sites and government buildings but will enable students to engage in Q and A with politicians as well as participants in critical political events.

A maximum number of students = 14.

Additional chaperone: David Bortz

#### **Activities in Dublin:**

Tour of Lord Mayors House, Tour of Irish Parliament, Kilmoanhoam Gaol, St. Patrick's Cathedral, Dublin Castle, and Christ Church Cathedral.

#### Activities in Belfast:

Day Tour, Titanic Museum, and Tour of Northern Ireland Assembly.

Estimate Per Student Cost: \$2,975 (maximum) but an additional subsidy for each student to be requested from the GS Foundation.

A request for approval of this trip proposal to Ireland in 2024, will be requested at the board's October meeting.

#### XIV. Information

- MLWGS Bhangra Club wins 1st Place at Festival of India
- Fine Arts Chair, Jeff Hall, has three pieces accepted to the 2023 Virginia Artist Juried Exhibition

#### XV. New Business

None.

#### XVI. Announcements

None.

## XVII. Adjournment of Regular Meeting

On a motion by John Wright, seconded by Sarah Barber, the meeting was adjourned at approximately 9:55 am.

## Next Meeting – Regional School Board

October 19, 2023, at 9:00 am. Location: MLWGS Campus, Room 153 804-354-6800 x2190.

Kenneth Pritchett, Chair

Robert Lowerre, Ph.D., Director

Minutes Recorded by: Barbara Marshall, Regional Board Clerk

## MLWGS 2020-2025 STRATEGIC PLAN GOALS/OBJECTIVES/ACTION STEPS DATE: September 21, 2023 Blue Text = Updates Green = Completed

GOAL 1		Responsible Party	Measure-	Year to begin	Cost to Budget
	MAGGIE L. WALKER GOVERNOR'S SCHOOL WILL CREATE A WELCOMING AND RESPONSIVE ENVIRONMENT THAT CELEBRATES AND REFLECTS THE DIVERSITY OF THE SCHOOL DISTRICTS WE SERVE AND FOSTERS A SENSE OF BELONGING FOR ALL.		ment	Implemen- tation	Cost to Dudget
OBJ 1.1	MLWGS will engage and educate				
	our school districts about the opportunities available to them in our learning environment.				
1.1.2	Develop and enhance relationships with districts, schools, administrators, counselors, teachers, parents, and potential students.	Administration, Counseling, Faculty	We are establishing relationships with local administrators through outreach. A middle school counselor day took place in September of 2022. Dare to be a Dragon Day took place for 5 th grade students in April 2023. We have hired a Coordinator for Strategic Engagement who will assist in implementing strategies for increased community outreach.		
OBJ 1.2	MLWGS will create an environment that provides a sense of belonging and fosters student and family engagement.				
1.2.1	Examine and eliminate structural barriers that prevent students from availing themselves of all the opportunities at MLWGS.	Planning Committee, Administration, Foundation	Fall Festival begins before the end of the school day to eliminate the barrier of transportation. Also, SAC conducted a student survey during Fall Festival to determine ways		

		1			
			to eliminate		
			barriers related		
			to accessing and		
			participating in		
			activities		
1.2.2	Access to wraparound services	School Counseling	A Full-time		
	(Identify and fill gaps in student	Ū	School Social		
	mental health and wellness		Worker has been		
	programs)		hired.		
	P 8		Professional		
			Development		
			efforts for 2023		
			will focus on		
			wellness and		
			mindfulness.		
1.2.3	Review and reform policies and	Councoling	Bathroom		
1.2.3		Counseling,			
	procedures that impede inclusion	Administration, AD,	policies have		
	(e.g. mental health intake,	School Board	been addressed.		
	bathroom policies, club and extra-				
	curricular policies)				
1.2.4	Enhance communications to make	Counseling	The Counseling		
	sure students have knowledge of		Department has		
	and are able to seek resources		sent out multiple		
			messages		
			regarding mental		
			health resources		
			as well as holding		
			parent training		
			sessions.		
1.2.5	Facilitate student input and	Administration,	Surveys		
	feedback	Counseling	completed by		
		counsening	SAC and VSCS.		
			New Outreach		
			Coordinator will		
			facilitate new		
126			surveys.		
1.2.6	Analyze and strengthen the	Counseling	Freshman		
	student onboarding process to		Orientation is		
	prepare accepted students for the		being studied as		
	MLWGS experience		well as the		
			process for		
			registering for		
			classes. Piloting		
			Dragon		
			Dialogues. The		
			Walker Way		
			Welcome Day		
			was implemented		
			in August 2022		
			and will happen		
			again in 2023.		
1.2.7	Equip faculty with tools to foster	Administration,	Year one of		
1.2.1	an inclusive environment	External Trainers	Cultural		
	an inclusive environment	External Irainers			
			Competency PD		
			has been		
			completed. Year		
			two has also		
			been completed		
			culminating in a		
			full-day of PD on		
			belonging led by		
			a DEI expert.		
			Year Three will		
		1	rear milee Will	1	1

		1		r	
			include resources		
			and activities on		
			equity and		
			inclusion.		
OBJ 1.3	MLWGS will codevelop a plan				
	with its districts to increase				
	enrollment of historically				
	underserved populations.				
1.3.1	In compliance with FY 2021	Dr. Lowerre	We have been		
	Budget Item 145, C-27,I, the		working with		
	school will work with the partner		districts to		
	districts to collect application and		improve access		
	admission data to be used to		for underserved		
	support a plan to increase the		minorities.		
	percentage of historically		Significant		
	underserved populations at		improvement has		
	MLWGS.		been made this		
			year. RSB		
			approved		
			removal of		
			Achievement		
			Test as part of admissions		
			process.		
OBJ. 1.4	MLWGS will develop a strategy to				
055. 1.4	increase the demographic				
	diversity of our faculty and staff.				
1.4.1	Examine barriers to hiring and	Dr. Lowerre, Dr.	Recruitment sub-		
1.4.1		Williams,	committee has		
	retaining diverse faculty.	willidnis,			
			been created. A		
			focused effort		
			has been made		
			to recruit		
			minority faculty		
			and staff		
			candidates.		
1.4.2	Strengthen professional	Dr. Williams, Dr.	Comprehensive		
	development resources for	Lowerre, Mr. Smith	PD has begun		
	faculty.		with positive		
			feedback from		
			staff.		
1.4.3	Develop hiring strategy.	Leadership Team	We have actively		
			targeted HBCUs		
			and other		
			colleges with		
			information		
			about		
			employment		
			openings.		
1.4.4	Develop outreach program for	Dr. Lowerre	We have actively		
	recruiting teachers from multiple		targeted HBCUs		
	districts and education graduate		and other		
	schools.		colleges with		
			information		
			about		
			employment		
			openings.		
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GOAL 2	MAGGIE L. WALKER GOVERNOR'S SCHOOL WILL ENGAGE STUDENTS WITH INNOVATIVE CURRICULA AND RESPONSIVE INSTRUCTION THAT FOCUSES ON STUDENT- CENTERED EXPERIENTIAL LEARNING. INSTRUCTION WILL BE INTERDISCIPLINARY AND ENRICHED BY LOCAL AND GLOBAL CONNECTEDNESS.	Responsible Party	Measure- ment	Year to begin Implemen- tation 2020-2021	Cost to Budget
OBJ 2.1	Students will engage in exciting distinctive courses that are designed to deepen students interest.				
2.1.1	Encourage a collaborative environment for ongoing innovation of all course offerings.	Admin, School Counseling	New classes have been offered and recommended for future years		
2.1.2	Expand dual enrollment course offerings and include courses through additional university partners.	Dr. Lowerre	Meetings with VCU are ongoing and we have established a strong dual enrollment program.		
2.1.3	Investigate offering courses with comparatively smaller student enrollment.	Admin and School counseling	We allowed classes to "make" this year with lower enrollments.		
2.1.4	Expand the menu of teacher- created courses that center on experiential learning, interdisciplinary and global awareness.	Admin and Department Chairs	New Seminar courses are being offered including ones that target undertaught areas. Several new courses have been added to the Course Catalog.		
2.1.5	Expand student enrollment in SGC's and teacher-developed courses.	Dr. Lowerre	New Courses have been taken to the Planning Committee and the RSB.		
2.1.6	Augment opportunities for student travel and beyond-the- classroom experiences.	Leadership Team	A partnership with a French school has been established. We have also entered into an exchange program with a school in Germany.		
2.1.7	Develop a reimagined FIRC course to equip freshmen to succeed at MLWGS	Dr. Lowerre and Culture Sub- Committee	A sub-committee has been formed to review FIRC and re-imagine the freshman experience.		

OBJ 2.2	Teachers will provide engaging,				
	student-centered instruction.				
2.2.1	Encourage teachers to enhance	Leadership Team,	Following the		
	student engagement, embed	Tech Integrators	COVID pandemic,		
	community engagement, and		a renewed effort		
	integrate instructional technology		to assess and		
	within their curricula.		implement		
			student-centered		
			learning		
			strategies has		
			been taking		
			place.		
2.2.2	Provide opportunities for teachers	Admin	Departments		
	to participate in training and		have been		
	collegial discussions about		reaching out to		
	enhancing student engagement,		the community		
	embedding community		to bring in alumni		
	engagement, and integrating		and others to		
	instructional technology within		enhance		
	their curricula.		instruction and		
2.2.3	Incentivize teachers to enhance	Admin	learning.		
2.2.5	student engagement, embed	Auttitit			
	community engagement, and				
	integrate instructional technology				
	within their curricula.				
GOAL 3	MAGGIE L. WALER GOVERNOR'S	Responsible Party	Measure-	Year to begin	Cost to Budget
	SCHOOL WILL BE A SAFE SCHOOL	,	Ment	Implemen-	
	WITH EFFECTIVE MANAGEMENT			tation	
	OF RESOURCES.				
OBJ 3.1	Create and fund a ten-year capital			2023	
	improvement plan.				
3.1.1	Conduct a needs assessment of	Facilities and	Project is		
3.1.1	Conduct a needs assessment of future needs for the facility and	Facilities and Technology	Project is underway		
	Conduct a needs assessment of future needs for the facility and technology.	Technology			
3.1.1 3.1.2	Conduct a needs assessment of future needs for the facility and	Technology Facilities and			
	Conduct a needs assessment of future needs for the facility and technology.	Technology			
3.1.2	Conduct a needs assessment of future needs for the facility and technology. Forecast ten-year costs.	Technology Facilities and		2021	
	Conduct a needs assessment of future needs for the facility and technology. Forecast ten-year costs. Create a better experience for	Technology Facilities and		2021	
3.1.2	Conduct a needs assessment of future needs for the facility and technology. Forecast ten-year costs. Create a better experience for students, teachers, and parents	Technology Facilities and		2021	
3.1.2	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software	Technology Facilities and		2021	
3.1.2 Овј <b>3.2</b>	Conduct a needs assessment of future needs for the facility and technology. Forecast ten-year costs. Create a better experience for students, teachers, and parents through available software solutions.	Technology Facilities and Technology		2021	
3.1.2	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism	Technology Facilities and		2021	
3.1.2 ОВЈ <b>3.2</b>	Conduct a needs assessment of future needs for the facility and technology. Forecast ten-year costs. Create a better experience for students, teachers, and parents through available software solutions.	Technology Facilities and Technology		2021	
3.1.2 ОВЈ <b>3.2</b>	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating	Technology Facilities and Technology		2021	
3.1.2 OBJ 3.2 3.1.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.	Technology Facilities and Technology Mr. Smith		2021	
3.1.2 OBJ 3.2 3.1.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms.		2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity	underway	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity	underway	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Smith Mr. Bortz	underway	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith	underway	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Smith Mr. Bortz	underway         underway         working to         automate forms         We have reduced         fees where we	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Smith Mr. Bortz	underway         underway         working to         automate forms         We have reduced         fees where we         could, but many	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Smith Mr. Bortz	underway         underway         working to         automate forms         We have reduced         fees where we         could, but many         of the fees are	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Smith Mr. Bortz	underway         underway         working to         automate forms         We have reduced         fees where we         could, but many         of the fees are         simply pass-	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Smith Mr. Bortz	underway         underway         working to         automate forms         We have reduced         fees where we         could, but many         of the fees are         simply pass-         through	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3 3.2.4	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.         Reduce student fees.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Bortz Leadership Team	underway underway underway underway underway	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.         Reduce student fees.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Smith Mr. Bortz	underway         underway         working to         automate forms         We have reduced         fees where we         could, but many         of the fees are         simply pass-         through         accounts.         Budgeted and	2021	
3.1.2 OBJ 3.2 3.1.3 3.2.1 3.2.2 3.2.3 3.2.4	Conduct a needs assessment of future needs for the facility and technology.         Forecast ten-year costs.         Create a better experience for students, teachers, and parents through available software solutions.         Implemental funding mechanism separate from the operating budget.         Purchase of on-line teacher receipting program.         Implement field trip request and tracking software.         Integrate field trip software with student information system.         Reduce student fees.	Technology Facilities and Technology Mr. Smith Ms. Hoover; Ms. Charity Mr. Smith Mr. Bortz Leadership Team	underway underway underway underway underway	2021	

OBJ 3.3	Enhance our safe school environment.			2020	
3.3.1	Implement an annual climate survey.	Dr. Lowerre	Participation in the Virginia School Climate Survey. Jan 2022		
3.3.2	Complete a full revision of the safety/crisis plan.	Mr. Smith	Completed Fall 2021		
3.3.3	Further develop relations with local fire, police, and EMS in order to incorporate best practices and facilitate external audits.	Mr. Jordan	Completed Fall 2021		
3.3.4	Train faculty on cyber security and teaching digital literacy.	Library and Technology	New training regarding AI and ChatGBT has been offered.		
OBJ 3.4	Transition the fiscal expectations of MLWGS to a new fiscal agent.			2022	
3.4.1	Research options for future fiscal processing.	Mr. Smith	Discussions have taken place with the superintendents.		
3.4.2	Secure board approval for a new fiscal agent.	Dr. Lowerre	Discussions have begun		
3.4.3	Create a transition plan.	Ms. Hoover			